



ANNUAL REPORT 2023



Energy
Beyond
Limits

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His Majesty Sultan Haitham bin Tarik
May God protect him



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CHAIRMAN MESSAGE

Following OQ's remarkable financial results in 2022, which saw the Group witnessing the strongest financial and operational performance in its history, we continued to strive for consistent operational excellence across the business units, the implementation of cost optimisation initiatives, and the successful execution of key planned divestments. Financially, OQ maintained its resilience throughout 2023, particularly in the face of challenging and volatile markets experienced during the second quarter. The Group achieved an EBITDA of USD 5,137 Mn and a net profit of USD 2,518 Mn for the year. This achievement was primarily fueled by increased oil production and supported by high Oman Export Blend (OEB) prices, along with consistent operational performance and cost optimisation across the business units. Notably, as testimony to OQ's financial discipline, global credit rating agency Fitch Ratings revised the Group's standalone credit rating from b+ to bbb-, and Long-Term Issuer Default Rating (IDR) from 'BB' to 'BB+'. These strong results stand as testimony of OQ's financial discipline, commitment to operational reliability, and focus on financial sustainability.

Moreover, in line with Oman Vision 2040 objectives and given the Sultanate of Oman's target to empower the private sector, increase its contribution to the local economy, and attract foreign direct investment, OQ achieved several significant divestment milestones by attracting foreign investors to Block 48 and Block 60, and selling its 30% stake in Vale Oman, making it a 100% foreign-owned company. Additionally, we are proud to have witnessed the successful IPO of Abraj Energy Services in February 2023, which resulted in 8.7x oversubscription, followed by the IPO of OQ Gas Networks (OQGN) in October, which became the largest IPO listing in the history of Muscat Bourse. Both IPOs and divestments come as part of OQ's focus on asset rationalisation efforts to enter into partnerships that contribute towards attracting international know-how as well as contributing to the development of the Omani capital markets.

Alongside the Group's aforementioned accomplishments, OQ also maintained its focus on growth during the year and achieved several landmark milestones, beginning with the inaugurations of the OQ Ammonia Plant in Salalah and the Bisat Oil Field within Block 60 in January, which enabled OQ to achieve an 11% increase in daily production compared to 2022 and reach an average of 246 kboe/d in 2023. Additionally, the Group progressed several of its growth projects from the construction phase to the operational phases, with Oman Tank Terminal Company (OTTCO) in Duqm completing 19 shipments and transferring 26.6 Mn barrels of oil through its pipeline to OQ8 in 2023. At the same time, OQ Alternative Energy was able to advance several projects with

partners, including signing project development agreements with Hydrom for the Hyport and Green Energy Oman (GEO) projects and OQGN being named by the Ministry of Energy and Minerals as the national champion for hydrogen transportation. Building on these successes, OQ was awarded by the Institute of Internal Auditors in recognition of the Group's commitment to adhering to the highest auditing standards.

OQ Assurance Function has been honoured with the prestigious 'Building Awareness Champion' award for 2023 by the Institute of Internal Auditors-IIA (the international auditing standards setting body), encompassing both the Global and Oman chapters. The award demonstrates the IIA's recognition of OQ's efforts and commitment to spread awareness about the role of internal audit, including but not limited to OQ's internal audit awareness campaign held in May 2023.

Furthermore, as part of OQ's continued interest in empowering young talents and developing national competencies, 2023 marked the conclusion of the 10th cohort of OQ's two-year graduate development programme, with over 200 Omani youth completing their employment training programme in technical and non-technical fields, including health and safety, engineering, finance, cybersecurity and more. Since its launch in 2011, the programme has welcomed more than 1,500 candidates into the Group, highlighting the concerted national efforts to empower Omani cadres.

The Board of Directors would like to extend its sincere appreciation to the Government of the Sultanate of Oman for its continuous support under the wise leadership and guidance of His Majesty Sultan Haitham bin Tarik. We would also like to extend our thanks to our Shareholder, the Oman Investment Authority and to all our employees for their steadfast support and commitment to contributing to the success of our beloved country.

In the journey ahead, OQ shall work hard to maintain its momentum and achieve its goals to unlock new opportunities and contribute to building a more prosperous and sustainable future for the Sultanate of Oman.

Mulham Basheer Al Jarf
OQ Chairman

“As testimony to OQ's financial discipline, global credit rating agency Fitch Ratings revised the Group's standalone credit rating from b+ to bbb-, and Long-Term Issuer Default Rating (IDR) from 'BB' to 'BB+'

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ACTING GROUP CEO MESSAGE

Building on last year’s successes, the OQ Group successfully navigated the energy sector to reach new operational, financial, and strategic heights in 2023.

Above all, OQ placed health and safety as our foremost priority. This year, the Group’s HSSE performance observed a commendable year-on-year improvement, logging zero recordable fatalities and a 36% decrease in lost time injuries (LTIs) while expending 46 Mn manhours across our operations. This feat affirms the efficacy of our proactive measures in preventing workplace injuries and our ongoing commitment to providing a safe and reliable work environment.

The Group’s continued emphasis on operational excellence was also highlighted in 2023. On the Upstream front, the early on-stream of Block 10, coupled with persisting performance from OQ Exploration and Production (OQ EP)’s existing blocks, led to OQ exceeding its annual production target for the year. On the Commercial and Downstream front, the OQ8 refinery in Duqm achieved its first on-spec diesel production in 2023 ahead of the opening in 2024. Moreover, OQ Alternative Energy (OQAE) made consider-

able progress in the development of renewable energy projects in alignment with its role as national champion while also surpassing the energy intensity reduction target in OQ’s refineries, resulting in savings of over USD 8 Mn from enhanced energy efficiency across OQ’s assets.

In the face of turbulent market conditions, OQ’s solid operational performance worked in parallel with our commitment to financial discipline to demonstrate remarkable resilience. In 2023, the Group marked the third consecutive year of strong financial performance, recording an EBITDA of USD 5,137 Mn and a net profit of USD 2,518 Mn. These financial results were further propelled by proceeds from key privatisation initiatives made during the year, including OQ EP attracting foreign investors to Block 48 and Block 60, as well as OQ’s divestment of Gulf Energy Maritime (GEM).

Amidst our past and forthcoming achievements, our greatest strength lies in our human capital. We aim to foster a supportive and inclusive work environment in line with the OQ culture of “We Care. We Perform. We Collaborate.” Among our efforts to embed the Economic, Social, and Governance (ESG) pillars of sustainability into our day-to-day behaviours, OQ launched several initiatives during the year, including the Women@OQ platform, which fosters the growth of female employees and enhances their visibility in leadership roles. Additionally, as part of OQ’s focus on our people, we launched the Masar Leadership Development Programme to enhance the

leadership skills of employees in middle and senior roles. It pleases us to announce that as a result of these various initiatives and our ongoing emphasis on creating an engaged workforce, the Group concluded the year with a 7-point increase compared to 2022 in the satisfaction and motivation category in our annual culture survey.

“In the face of turbulent market conditions, OQ’s solid operational performance worked in parallel with our commitment to financial discipline to demonstrate remarkable resilience.”

Given the size and scope of our operations, we remained committed to supporting the growth and development of local businesses in the Sultanate of Oman. In 2023, the Group’s local spend value exceeded USD 1 Bn, which amounted to 77% of our total procurement spend during the year. Further anchoring the Group’s dedication to developing local markets and domestic products, OQ RPI signed nine agreements worth USD 88 Mn for the establishment of industrial projects within the Ladayn Polymer Park in Sohar.

In conclusion, I extend my utmost appreciation to the Oman Investment Authority (OIA), our Board of Directors, the Executive Leadership Team and to our employees for their efforts, dedication, and unwavering belief in OQ. We have made great strides in 2023 towards improving our financial position, promoting a safety culture, and optimising our operations all while maintaining our commitment to the sustainable growth of Oman. As we shift our focus to 2024, we will continue to work hard to maintain this momentum and achieve another year of great accomplishments.

Ashraf Al Mamari
Acting Group CEO

“Building on last year’s successes, the OQ Group successfully navigated the energy sector to reach new operational, financial, and strategic heights in 2023.”

ABOUT OQ

For many decades, OQ has been growing steadily as an energy investment and development company wholly owned by the Government of Oman and plays an integral part of the Oman Investment Authority (OIA). OQ manages direct energy investments within the energy sector such as oil and gas exploration and production, oil refining, petrochemical production, trading, alternative energy, power generation, and infrastructure & transportation for energy. Through strategic partnerships, it has brought foreign investments to the Sultanate of Oman, contributing to the nation's economic growth and further enhancing the energy security.

Rooted in The Sultanate of Oman and operating across 17 countries, OQ's diversified portfolio assets cover the energy value chain from exploration and production to marketing and distribution of end-user products to serve more than 2,000 customers in 80 countries. As part of its commitment to responsible growth, OQ strategically applies innovation, technology and extensive experience towards the development of energy opportunities. OQ's endeavors are fueled by the vision to be the nation's partner for energy transition in alignment with The Sultanate of Oman's goals to achieve net zero carbon emissions by 2050 and in tandem with Oman's Vision 2040 to create a progressive and diverse society.



Board of Directors



Mulham Basheer Al Jarf
Chairman



Said Abdullah Al Hatmi
Deputy Chairman



Graham Ford
Member



Qais Saud Al Zakwani
Member



Abdulrahman Salim Al Hatmi
Member



Salim Hamed Al Sukaiti
Member



Thuraiya Ahmed Al Balushi
Member

Executive Leadership Team



Ashraf Al Mamari
Acting Group Chief Executive Officer



Abdulrahman Al Harthi
Chief Executive Assurance



Hilal Al Kharusi
Chief Executive Commercial & Downstream



Ahmed Al Azkawi
Chief Executive Upstream



Najla Al Jamali
Chief Executive Alternative Energy



Al Muthir Al Kharusi
Chief Executive Strategy & Transformation



Sabrina Al Bakri
Chief Executive Finance



Abdulwahhab Al Hinai
General Counsel



Ashraf Al Mamari
Chief Executive People, Technology & Culture

2023 YEAR IN REVIEW

HSSE Highlights

46+
Million Manhours

ZERO
Fatalities

7 LTIs
36% decrease
in lost time injuries compared to 2022

Financial & Operational Highlights

\$5 Bn+
EBITDA

\$2.5 Bn+
Net profit

Fitch Ratings Upgrade
Standalone credit rating
bbb-
Long-Term Issuer
Default Rating
BB+

2 IPOs
ABRAJ
OQGN

246
kboe/d
average daily production
11% Increase compared
to 2022

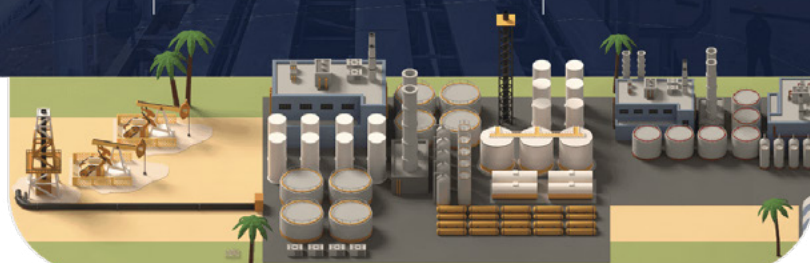
OQAE as
National Champion
for Renewable Energy

19 shipments
Completed & 26.6 Mn
bbl transferred by OTTCO



2

Inaugurations



Bisat

OQ Ammonia

People & ICV Highlights

83%
Omanisation

\$ 19+ Mn
Spent on people
development

\$1 Bn+
Total ICV
spend

\$ 88 Mn
Worth of agreements for
the establishment of
industrial projects in the
Ladayn Polymer Park



Mission

Drive sustainable economic growth in Oman's energy value chain and enable energy transition through successful partnerships

Vision

Maximise value from Oman's energy resources and powering our transition towards a sustainable future

Culture & Values

Perform, Collaborate and Care

STRATEGIC PRIORITIES



PEOPLE

Promote a safe working environment with a motivated and satisfied workforce

Ensure competencies required are in place to successfully manage and operate OQ



OPERATIONAL EXCELLENCE

Ensure best practices are in place to remain competitive across all assets and foster a high performance culture



ENERGY TRANSITION

Reduce carbon emissions of OQ assets through energy efficiency, renewable energies investments and carbon capture, usage, and storage (CCUS)

Accelerate Oman's energy transition agenda progressing with clean energy and low carbon molecules projects



FINANCIAL DISCIPLINE

To create value for OQ and its shareholders by maintaining appropriate capital structures, ensuring optimal leveraging scenarios, and delivering optimisation initiatives through operational and commercial enhancements



NEW TECHNOLOGY & INNOVATION

Develop, assess, pilot and deploy new technologies to improve operations and businesses



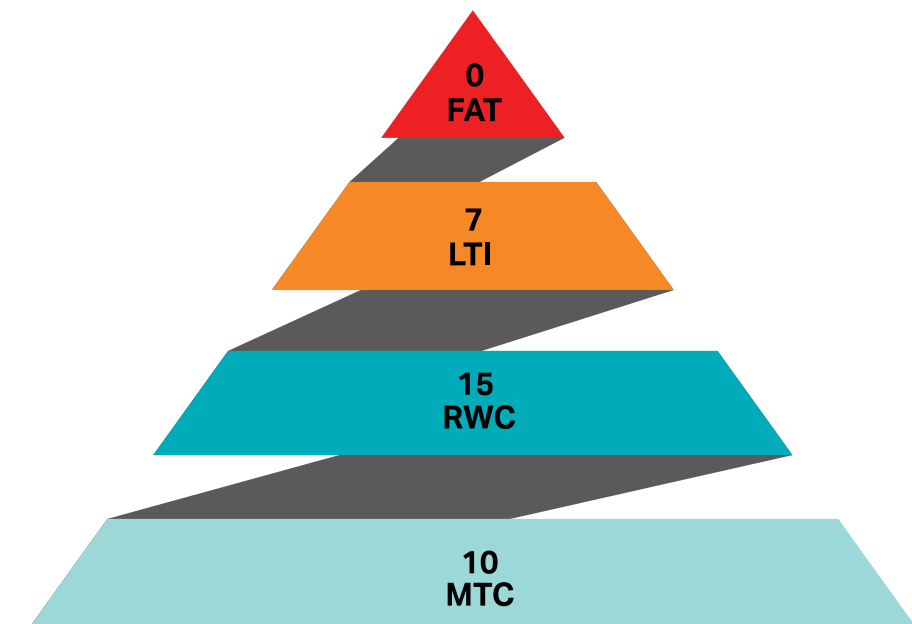
GROWTH IN ECONOMICALLY VIABLE OPPORTUNITIES

Explore growth opportunities across all SBUs, by reconfiguring OQ's portfolio and recalibrating while taking into account the external environment

HSSE PERFORMANCE



During 2023, OQ expended a total of 46 Mn manhours. The year was marked by significant improvements in OQ's commitment to ensuring the well-being and safety of our workforce and the protection of our environment. Achieving zero recordable fatalities stands out as a remarkable feat, marking a significant improvement from two fatalities in 2022 to none in 2023. Additionally, OQ witnessed a commendable reduction in Lost Time Injuries (LTIs) in 2023, with the total decreasing to 7 from 11 in 2022. This positive trend highlights a substantial enhancement in our safety protocols, affirming the efficacy of our proactive measures in preventing workplace injuries and incidents.



In furtherance of OQ's efforts towards enhancing workplace safety and environmental consciousness, the Group organised several training programs, events, and internal and external campaigns during the year. These include a symposium on occupational HSSE, focusing on the theme of "Human Reliability" presided by Dr. Hilal Al Sabti, Minister of Health. With approximately 400 attendees, the symposium marked a crucial effort by OQ to strengthen health and safety standards in the workplace.





FINANCIAL PERFORMANCE



	2023	2022	2021
Revenue (USD Mn)	35,567	39,126	23,331
EBITDA (USD Mn)	5,137	6,179	3,808
Net Profit (USD Mn)	2,518	3,850	1,927

KEY FACTORS DRIVING OQ'S 2023 FINANCIAL PERFORMANCE:

- Divestment proceeds from Block 60, proceeds generated from the IPO of Abraj Energy Services and OQ Gas Networks (OQGN) and dividends received from OMIFCO and OQ Trading.
- Increased oil and gas production from operated blocks and JV assets, along with high OEB prices
- Strong refinery products cracks, increased polymers and LPG throughput, strong trading performance, and strong gross margin performances across assets.
- Lower OpEx in the majority of the assets.
- Robust EBITDA performance across the majority of the assets.
- Higher financing income due to interest earned from call-off accounts and fixed deposits.







OPERATIONAL PERFORMANCE




UPSTREAM PERFORMANCE

 Total production (BoE)	kBoE/d	Operated	average daily total production: 65.3
		Non-Operated	average daily total production: 180.2

 Natural gas production	mmscf/d	Operated	average daily gas production: 16.0
		Non-Operated	average daily gas production: 518.0

 Crude oil & condensate production	kbbbl/d	Operated	average daily production of oil: 59.9
		Non-Operated	average daily liquids production: 92.2

COMMERCIAL & DOWNSTREAM PERFORMANCE


OQ Refineries and Petrochemical Industries (OQ RPI)
81 Mn bbl of processed crude


OQ Polymers
1,272 KMT


OQ LPG
336 KMT


OQ Ammonia
264 KMT


OQ Methanol
904 KMT

ALTERNATIVE ENERGY

In its ongoing commitment to sustainability and decarbonisation, OQAE is leading OQ's efforts to build resilience into OQ's existing hydrocarbon portfolio and achieve sustainable growth through efforts on energy efficiency, clean energy and low carbon molecules (LCM). With an objective to build a non-hydrocarbon diversified portfolio with stable returns, OQAE is committed to identifying and developing new opportunities, addressing associated challenges and de-risking them to reach Final Investment Decision (FID).

In 2023, considerable progress has been made in the development of renewable energy projects, as OQAE expanded its partnerships to de-risk the existing green hydrogen projects. These initiatives align with both Oman's and OQ's ambitious net-zero goals.

Decarbonisation

In 2023, OQAE made significant milestones in its decarbonisation strategy, emphasising on governance and analytics. To bolster governance of its decarbonisation agenda, a dedicated steering committee, led by the Group CEO, was established to drive the development and execution of OQAE's decarbonisation and Energy Efficiency Strategy.

OQAE also implemented a digital greenhouse gas inventory, covering OQ's entire portfolio, which laid the groundwork for future automation. Additionally, the digitalisation of OQ's GHG emissions ensured periodic and streamlined updates enabling transparent reporting and proactive emissions reduction planning.

Energy Efficiency

In 2023, OQ surpassed its energy intensity reduction target, achieving a year-to-date score of 96.2 against the set target of 97.2 in its refineries. This accomplishment has resulted in savings of USD 8.5 Mn from enhanced energy efficiency across the assets. OQ is aligning with global upstream and ESG standards by establishing upstream energy intensity baselines and an intensity calculation methodology.

To support its commitment to energy efficiency, OQ has outlined an energy efficiency roadmap for 2024 and beyond, aiming to further reduce the Energy Intensity Index (EII) of its assets. An energy efficiency policy has been formulated to align with the Group's broader energy transition strategy, emphasising a holistic approach to sustainability. During the year the Group also underwent an ISO 50001 internal audit, revealing minor areas of improvement, with plans for an external audit scheduled for 2024.

OQAE has advanced its efforts in preparing an Energy Service Company (ESCO) project for non-technical facilities, aiming to monetise energy efficiency initiatives. The first stage of the ESCO awarding process has been successfully completed for the energy efficiency retrofitting contract at OQ RPI's non-technical Facilities in Sohar.

Clean Energy

OQ was designated as the national champion for renewable energy by the Ministry of Energy and Minerals. This expanded the role of OQAE's clean energy team from developing projects for OQ's assets to serving all oil and gas concessions and industrial clusters in Oman.

Throughout 2023, OQAE actively pursued clean energy opportunities for the Group's own assets and external clients. Recognising that renewable energy projects progress at a different pace to oil and gas mega projects, the project stage gate review through the Opportunity and Project Management System (OPMS) has been optimised for renewable energy projects to meet the faster timelines.

Under the renewable energy national champion mandate, OQ is developing a pipeline of projects targeting over 5 GW growth by 2030 in multiple phases, with clients in the oil and gas sector and the Sultanate's industrial clusters.

A number of projects in the first phase, with more than 400 MW of renewable power, are projected to reach Final Investment Decision (FID) within 2024.

Low Carbon Molecules

The green hydrogen sector, which is part of low carbon molecules, remains a very nascent sector globally with risks in regulations and policies, technology and market. Therefore, throughout 2023 OQAE took an active approach by working closely with key players in the ecosystem to structure solutions and progress with developments.

Key achievements in 2023 include signing project development agreements (PDAs) with Hydrom for legacy green ammonia export projects such as Hyport Duqm, Green Energy Oman (GEO), and Salalah2, securing renewable energy concession plots. Further strategic partnerships in our projects were forged, supporting OQ's strategic objectives of partnerships.

A concept study for a green hydrogen refuelling station (GHRS) pilot project was concluded with a consortium of public and private sector partnerships. This initiative aims to test technologies, develop green hydrogen project experience, establish operational safety protocols, and shape regulatory frameworks.

Recognising the role of low carbon molecules in the energy transition, OQAE has developed an opportunity pipeline in other low carbon vectors beyond green hydrogen in biogenic fuels such as e-Sustainable Aviation Fuel (SAF) and e-Methanol.



IN COUNTRY VALUE

1,371.1

Total procurement spend (USD Mn)

1,059.7

Local spend (USD Mn)

31.9%

ICV retained value (ICV Index)

437.4

ICV retained value (USD Mn)

245.4

SME spend (USD Mn)

18%

SME % (Out of total OQ spend)

OQ is committed to building and maintaining a highly efficient and competitive supply chain that ensures the continuity and sustainability of all OQ operations. Given the size and scope of our operations, we have the ability to help local businesses in the Sultanate of Oman grow and develop. In addition, OQ's procurement procedures and practices enhance opportunities for local SMEs to contribute to the growth of the local economy.



PEOPLE

At OQ, we place a high value on the welfare of our staff and consider employee satisfaction and motivation as key factors for employees’ performance and contribution toward the Group’s success. Our dedication goes beyond the office, striving to cultivate an atmosphere where employees excel in both their careers and personal lives. Through prioritising the well-being of our people, we are committed to nurturing a culture that respects and uplifts all individuals, thereby fostering a dynamic and driven workforce.



83%
OMANISATION



50+
NATIONALITIES

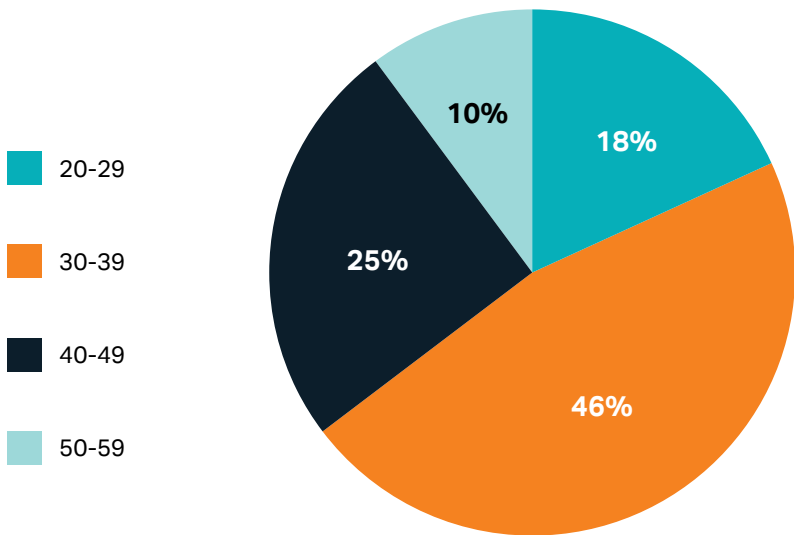


86%
MALE

Gender
Diversity



14%
FEMALE



OQ Employee Age Groups

Figures represent Oman based assets including OQ Polymer Marketing

شباب أوكيو 10
SHABAB OQ ... SHABAB OMAN

200+
Employees completed OQ's 2-year Graduate Programme

MASAR

300+
Employees enrolled in the Masar leadership development programme



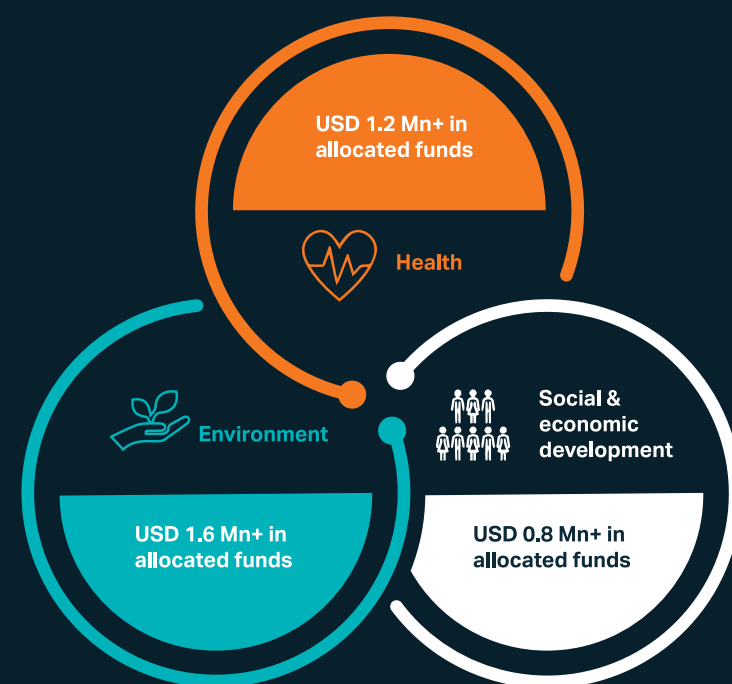
900+
Interns



CORPORATE SOCIAL INVESTMENT

Corporate social investment is one of the key pillars demonstrating OQ's commitment towards serving the community and delivering social, environmental, and economic values. OQ believes in the benefits that CSI brings to both businesses and the local community through numerous social projects that contribute positively to socio-economic development and help achieve better prosperity for the local community.

During 2023, these areas of focus included:





SUSTAINABILITY



SUSTAINABILITY

We recognise that sustainability is crucial for our long-term success.

Sustainability is at the core of OQ's strategic and investment decisions, where the Board of Directors and the Executive Leadership Team play a crucial role in prioritising initiatives that reduce our carbon footprint, manage our impact on water supply, preserve biodiversity and the environment, mitigate climate change related impacts, and conserve natural resources. Alongside this, OQ continuously reviews and improves corporate social investments (CSI) and organisational practices, as well as voluntary activities in local communities.



In 2023, the Group selected the top ESG priorities which will serve as a roadmap for sustainability efforts (along with other identified material topics) and will help ensure making a positive impact on the environment and the communities where we operate.

Priority 1: Decarbonisation (Net Zero)

OQ is actively advancing its decarbonisation efforts, with a strategic focus on reducing carbon emissions and fostering sustainable practices. Decarbonisation initiatives include a meticulous assessment of emissions, the development of comprehensive decarbonisation plans, and the establishment of key performance indicators (KPIs) for continuous progress monitoring. This steadfast commitment to decarbonisation aligns seamlessly with the Group's overarching dedication to sustainable growth, where our efforts extend to energy efficiency, clean energy initiatives, and the development of low carbon molecules (LCM). Decarbonisation is a core element of OQ's environmental responsibility and long-term sustainability goals, reflecting our proactive stance in mitigating carbon impact across operations.

OQ is committed to achieving net-zero emissions by 2050, aligning with the Paris Climate Agreement pledge to limit the increase in global average temperatures by 1.5°C. By 2030, OQ is targeting a 25% reduction in absolute/intensity emissions from the 2021 baseline.

Priority 2: Responsible Procurement Practice

OQ's commitment to In-Country Value (ICV) is deeply rooted in sustainability and responsible business practices. OQ's ICV practices revolve around maximising local economic impact, building a sustainable supply chain, and nurturing the growth of small and medium enterprises (SMEs) in Oman. This commitment aligns seamlessly with Oman's Vision 2040, reinforcing OQ's role in contributing to the country's economic development.

Priority 3: Responsible Water Management

OQ is dedicated to responsible water management, recognising the vital role of water in our operations and its significance in supporting the environment, local communities, and the long-term sustainability of the industry. In alignment with Oman's Vision 2040 and sustainable development goals (SDGs), OQ commits to robust water conservation and optimising strategies, guided by a central data hub for water-related information across all operational assets.

Priority 4: Occupational Health and Safety Contractors Welfare

This priority focuses on workers' welfare. It strives to have a positive impact on the health, well-being, and productivity of workers. It encompasses the establishment of a robust system for addressing worker complaints and grievances, with the goal of minimising disruptions to business operations and preventing harm to OQ property through prompt issue resolution.

Priority 5: Diversity, Equity and Inclusion

OQ celebrates the 50+ nationalities within our workforce, fostering an environment where unique perspectives drive innovation and success. From policies accommodating those differently abled to awareness campaigns; we strive to become a more inclusive workspace. In alignment with Oman Vision 2040, OQ's commitment to empowering employees reflects the company's dedication to responsible growth and ethical practices.

OQ recognises the importance of Diversity, Equity, and Inclusion in fostering a workplace that reflects the communities it operates in. The Group aims to foster the growth of women and enhance their visibility in leadership roles by introducing activities for skill development, including the Women@OQ platform, and is committed to providing equal opportunities, promoting diversity, and empowering employees.

Priority 6: Impactful Corporate Social Investment (CSI)

Aiming towards embedding the Environmental, Social, and Governance (ESG) direction into OQ's CSI, the Group will:

- Continue planting native trees around areas of operation
- Ensure addressing areas of water stress/challenges in communities where we operate
- Ensure all SME contractors work on solid HSSE policies and targets,
- Work closely with partners around operations to ensure including persons with disability into business
- Ensure delivery of impactful curriculum into existing NGOs where we operate.

Disclaimer

The material contained in this report is intended to be general background information on OQ S.A.O.C and its activities. The information is supplied in summary form and is therefore not necessarily complete. Also, it is not intended that it be relied upon as advice to investors or potential investors, who should consider seeking independent professional advice depending upon their specific investment objectives, financial situation or particular needs.

The material contained in this report may include information derived from publicly available sources that have not been independently verified. No representation or warranty is made as to the accuracy, completeness or reliability of the information.

This report contains statements that constitute “forward-looking statements”. The forward-looking statements include statements regarding our intent, belief or current expectations with respect to our business and operations, market conditions and results of operations and financial condition, including, without limitation, indicative revenue, EBITDA, Adjusted EBITDA, leverage, among others.

These statements reflect our current views with respect to future events and are subject to certain risks, uncertainties and assumptions. We use words such as ‘may’, ‘expect’, ‘indicative’, ‘intend’, ‘forecast’, ‘estimate’, ‘anticipate’, ‘believe’, or similar words to identify forward-looking statements. Should one or more of the risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from the expectations described in this report.

When relying on forward-looking statements to make decisions with respect to us, investors and others should carefully consider such factors and other uncertainties and events. We are under no obligation, and do not intend, to update any forward-looking statements contained in this report.

Some financial figures in this report have been converted to US\$ for the convenience of the reader at an FX rate of 0.3851 OMR per US\$. The US dollar translations should not be construed as a representation that the OMR amounts have been or may be converted into US dollars at the rate indicated.

Adjusted EBITDA

Certain sections of this Report, discuss Adjusted EBITDA, which is not a measure of financial performance under IFRS. In determining Adjusted EBITDA, the Group adds back to (in the case of expense items) or deducts from (in the case of income items) profit for the period the following items: A) Finance expense; B) Impairment losses (charged)/released, net; C) Income tax expense; D) Changes in fair value of investments; E) Finance income; F) Foreign exchange gains/losses, net; G) Certain non-recurring investment income (for example, investment income on divestments), H) Depreciation and Amortisation, and, I) OQ’s share of asset impairment charges booked by the OQ8 joint venture.

The Group believes that the report of this Alternative Performance Measure is helpful to investors because this and other similar measures are widely used by certain investors, security analysts and other interested parties as supplemental measures of performance and liquidity. However, Adjusted EBITDA is not a measure of financial performance under IFRS and should not be considered in isolation or as a substitute for operating profit, cash flow from operating activities or other financial measures of the Group’s results of operations or liquidity computed in accordance with IFRS.

For more information, please visit oq.com.

Glossary

AE – Alternative Energy	MBOE/Day - Thousand Barrels of Oil Equivalent per Day
AI - Artificial Intelligence	MEM – Ministry of Energy and Minerals
AP - Aromatics Plant	MCM- Million Cubic Meters
Bbl - Barrel	MMSCF – Million Standard Cubic Feet
BCF – Billion Cubic Feet	Mn – Million
BCM- Billion Cubic Meters	MTC – Medical Treatment Case
Bn – Billion	MW - MegaWatts
Boe - Barrels of Oil Equivalent	NFA – No Further Activities
BP - Business Plan	OEB – Oman Export Blend
Bz - Benzene	OIA - Oman Investment Authority
Capex - Capital Expenditure	OpEx - Operating Expenditure
CCUS - Carbon capture, usage, and storage	OQ8 - Duqm Refinery and Petrochemical Industries Company
CSI - Corporate Social Investment	OQ RPI - OQ Refineries and Petroleum Industries
E&P – Exploration and Production	OTTCO - Oman Tank Terminal Company
EBITDA – Earnings Before Interest, Taxes, Depreciation, and Amortisation.	PAM - Predictive Asset Maintenance
ELT – Executive Leadership Team	PP – Polypropylene
ESG - Environmental, Social and Governance	PPE (Finance) - Property, Plant, and Equipment
FAT - Fatality	PS – Process Safety
FID – Final Investment Decision	PT&C - People, Technology and Culture
GEO - Green Energy Oman	PU – Process Utilisation
GHG - Green House Gas	PV - Photovoltaic
GN - Gas Network	PVC - PolyVinyl Chloride
GW – Gigawatts	Px – Paraxylene
HSSE – Health, Safety, Security and Environment	RFCCU - Residual fluid catalytic cracking unit
ICV – In-Country Value	ROI – Return on Investment
IDS - Information and Digital Solutions	RSSF - Rima Satellite Small Fields
IMS - Integrated Management System	RWC – Restricted Work Case
IPO - Initial Public Offering	SAF – Sustainable Aviation Fuel
JV – Joint Venture	SBU - Strategic Business Unit
Kboe – Thousand Barrels of Oil Equivalent	SCF – Standard Cubic Feet
KPI - Key Performance Indicator	SDGs - Sustainable Development Goals
KMT – Kilometric Ton	SME – Small-to-Medium enterprises
KSF - Karim Small Fields	SR - Sohar Refinery
LCM - Low carbon molecules	TA – Turn around
LPG – Liquefied Petroleum Gas	
LRT – Lenders’ Reliability Test	
LTI – Lost Time Injury	
MAF – Mina AL Fahal	
Mmboe – Million Barrels of Oil Equivalent	





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